

**Report to the 31st General Assembly
FIG Working Week in Stockholm, Sweden, June 2008**

Implementation of the Council Work Plan 2007-2010

Mid-term Progress Report

In the FIG Council Work Plan, as adopted by the General Assembly in Hong Kong in May 2007, some items are general policy statements that set the values and objectives for the work of the organisation, while other items are more targeted towards implementing specific issues. The Council has therefore adopted an Action Plan that states how each of the items in the work plan will be dealt with to ensure implementation.

This mid-term progress report is based on the Council Action Plan. The report evaluates the progress of implementation for each of the items in the Work Plan. A final report will be presented to the General Assembly at the FIG Congress in Sydney, April 2010.

“Building the Capacity”

1. Introduction

The Council believes that FIG should both “*fly high and keep the feet on the ground*”. As the leading international NGO on land issues, FIG must be able to interact with the key players in the field such as the UN agencies, the World Bank, and our sister organisations. FIG should therefore contribute to solving the global challenges as presented through the Millennium Development Goals and endorsed by the United Nations. At the same time FIG must be able to interact with politicians at national level to improve and promote the basic conditions for our services and role in society. And we should of course interact in a dialogue with the individual member associations and the individual surveyors to make FIG a relevant and proud icon for our profession. We must be able to strengthen the links between the global agenda and individual surveyors.

The Council proposes an overall theme for the next period of office: “*Building the Capacity*”. This theme applies to flying high and keeping our feet on the ground in the sense that capacity is needed in developing countries to meet the challenges of fighting poverty and developing a basis for a sustainable future, and at the same time capacity is needed in developed countries to meet the challenges of the future in terms of institutional and organisational development in the areas of surveying and land administration.

In general, the Council will strive to enhance the global standing of the profession through both education and practice, increase political relations both at national and international level, help eradicating poverty, promote democratisation, and facilitate economic, social and environmental sustainability.

On this basis, the key topics of the Council work plan are the following:

- Promoting and enhancing the role of FIG
- Continuing and enhancing the dialogue with member associations
- Promoting FIG as a truly global organisation
- Responding to the Millennium Development Goals
- Revising the conference structure
- Empowering ACCO and commission activities
- Sustaining the FIG office administration and finances.

FIG will execute these goals through the coordinated efforts of Council and commission activities. The council will develop an action plan for implementation.

The Council has set the different pillars for the work of the coming years that balance the global role of FIG and the services for the profession and individual surveyors. These are evaluated below under each topic.

2. Promoting and Enhancing the Role of FIG

This relates to the key activities at all levels of the organisation. FIG will continually promote professional development through conferences and commission activities; capacity building and institutional development through guidelines and institutional support; and global development through cooperation with UN agencies and sister organisations. Finally, the Council will strengthen the links between the global agenda (“*flying high*”) and individual surveyors (“*keeping our feet on the ground*”)

- **Professional development**

FIG will continually provide a global forum for discussion and exchange of experiences and new developments between member countries and individual professionals in the broad areas of surveying and mapping, spatial information management, and land management. This relates to FIG annual conferences, regional conferences, and the work of the ten technical commissions within their working groups and commission seminars. The Council will ensure that this global forum offers opportunities to take part in the development of all aspects of surveying practice and the various disciplines including ethics, standards, education and training, and the total range of professional areas.

This is a general policy statement that will be achieved by common efforts of the Council and ACCO through the way the commission activities, work plans, and conferences are designed and managed.

- **Capacity building and institutional development**

The Council will establish a Task Force to deal with Institutional and Organisational Development in surveying and land administration. The Task Force will provide guidelines for building the capacity of national mapping agencies, national surveying associations and survey companies to meet the challenges of the future. The Council will also provide institutional support to individual member countries or regions with regard to developing the basic capacity in terms of educational programmes and professional organisations.

The Task Force was established in Hong Kong with relevant terms of reference. The Task Force will report on its activities at the General Assembly in Stockholm. Furthermore, the Council will consider institutional support to individual member countries on demand.

- **Global development**

FIG will continually provide a global forum for institutional development through cooperation with international organisations such as the United Nations and its agencies (FAO, UN-Habitat, UNEP, UN OOSA), the World Bank, and international non-governmental organisations such as our sister organisations (IAG, ICA, IHO, ISPRS, and GSDI). The cooperation will include a whole range of activities such as joint projects and joint policy making. The Council will ensure that this leads to joint efforts in addressing topical issues on the international political agenda, such as the reduction of poverty and the enforcement of sustainable development.

This is a general policy statement that will be pursued by all means through the Council activities and through the UN Liaison Committee (see section 5 below).

- **Linking the global agenda and individual surveyors**

The Council will serve the needs of our member associations, other members and individual surveyors and make sure that they benefit from our global activities and from the work of the technical commissions. This should be enhanced through an increased dialogue with member associations with a focus on explaining the relevance and importance of global activities as a basis for developing the capacity and societal status of surveyors at national and local levels.

This is a general policy statement that will be pursued by all means through the Council activities and, more specifically, through the Presidents' meeting. The policy should also be implemented through press releases and information activities in relation to the joint FIG/World Bank conference in Washington DC late 2008 or early 2009.

3. Continuing and Enhancing the Dialogue with the Member Associations

The ongoing dialogue between Council, the commissions and member associations is of vital importance for FIG. This relates to all levels of FIG activities. The Council will ensure that this dialogue is continued and enhanced for the benefit of the global standing of the surveying profession. The Council will also strive to increase our member base and promote the benefits of being a member of FIG.

- **Promoting the benefits of being a member**

The benefits of membership in FIG include issues such as international recognition and enhancement of the profile of the surveying profession; access to the international surveying community for exchange of experiences and new developments; and opportunities through the commission working groups to take part in the development of all aspects of surveying practice and professional issues. The Council will promote these benefits by all available means.

This is a general policy statement that will be pursued by the Council with all available means. This can be done by including this issue in all relevant presentations, articles, promotion leaflets etc. The Council has prepared a new information leaflet of the federation and its benefits to member associations and individuals. A second leaflet is under preparation to promote the surveying profession and to respond to the needs of marketing the profession.

- **Increasing the membership base**

The Council will strive to increase the FIG membership base by approaching potential new members and explaining the benefits of being a member of the global surveying community. Key regions in this regard are India, Central Asia, Central Africa and parts of Latin America.

This policy statement will be pursued by the President and FIG Officers through strategic visits or whenever possible. Specific and more measurable targets may be set by the Council. The FIG Ambassadors (see section 4 below) will play a key role in implementing this policy. The Council will look for means that allow poor surveying associations or countries to join FIG e.g. by using affiliate membership as a first step towards full membership. The Council will investigate options for secondary membership to broaden the membership base.

- **Ongoing implementation of the information and communication policy**

Sufficient, timely, and readily accessible information and communication is vital for FIG to ensure an ongoing dialogue with member associations. The FIG website is the key means in this regard. The Council will initiate an evaluation of the current website to make it even more informative and easily accessible. The Council will also review the current FIG information and communication policy that includes other means such as newsletters, President's letters, annual reports, FIG publications, etc., and prepare a more attractive and informative FIG brochure explaining about the organisation and its activities. The Council will also support efforts to establish an online peer reviewed FIG Journal.

The Council has updated the current information policy document that is included as part of the FIG Work Plan 2007-2010 publication. Revision of the FIG website should be ready by the end of 2008.

- **Establishing a forum for mapping agency chief executives**

The Council will consider establishing a special forum at FIG Working Weeks and Congresses aiming at chief executives of national mapping and cadastral agencies commencing at the 2010 FIG Congress. This should ensure a focus on organisational issues relevant to this group of participants.

The Swedish organisers of Working Week 2008 will organise such a meeting during the Working Week in Stockholm as a starting event. It is also agreed with the Australian organisers to establish such a forum at the FIG Congress in Sydney 2010. In addition to establishing the Forum the Council would like to achieve a remarkable increase of affiliate members from the national mapping and cadastre agencies by the end of 2010.

- **Establishing a forum for corporate members**

The Council will consider appointing an FIG ambassador for corporate members to increase the base of sponsorship at all levels of activity and establish a special forum for corporate members during FIG conferences.

A special forum for corporate members was established at the FIG Working Week in Hong Kong. The Council has appointed Peter Normann Hansen as the FIG ambassador for corporate members. A proposal for new initiatives to develop the partnership between FIG and the Corporate Members will be discussed during the Corporate Members' meeting in Stockholm.

- **Including students and young surveyors**

The Council will develop a policy for better integrating students and young surveyors into FIG activities. This should include easy access to the FIG conferences, and special sessions related to students and young surveyors.

A special forum for students and young surveyors is established at the FIG Working Week in Hong Kong based on the initiatives of the Commission 1 Working Group "Young Surveyors". The Council will support and evaluate this initiative and ensure permanent implementation. The Council has appointed Dr. Dalal S. Alnaggar as the focal point for young surveyors. The young surveyors group met in Cairo in November 2007.

4. Promoting FIG as a Global Organisation

FIG is now a truly global organisation based on the direct election of Council members from all regions of the world. The Council will strive to ensure a truly global representation at all levels of governance and at all FIG events. In this regard the term "global" covers both regional and cultural diversity.

- **Encouraging global representation in Council and commission officers**

The Council will encourage global representation in the Council as well as among Commission officers. This should reflect both regional and cultural diversity and ensure that FIG is governed and recognised as a truly global organisation. At the same time the election process should be fully democratic and aim to find the persons most suitable for the positions. The Council will strive to facilitate this process of maturing the organisation in a thoroughly global perspective.

This is a policy statement that the Council should pursue by all available means. The Council has developed a template for applications where this fact is emphasised. The President and Council members will promote this policy in articles and at meetings and discussions whenever possible.

- **Encouraging global distribution of and representation at FIG conferences**

The Council will strive to ensure that the FIG conferences are distributed in a way that reflects the truly global perspective of the organisation. The Council will also encourage

a more global representation at the conferences with a special focus on facilitating an increased participation from developing countries.

This is a policy statement that the Council will pursue by all available means. The Council will make this clear in the tender material and also in the summaries presented to the General Assembly for decision making. The Council is also looking for means to increase the representation from developing countries at the FIG conferences. The Council is preparing a discussion paper on sponsorship policy to attend the meetings.

- **Interacting with regional organisations and respecting cultural diversity**

The Council will increase interaction with regional surveying organisations sharing similar aims and objectives as FIG. Such organisations may relate to geographical regions or cultural background. This approach should increase the overall standing of the surveying profession at all levels. The Council will also consider appointing FIG Regional Ambassadors where appropriate to implement this approach.

This policy statement will be pursued by the President and Council members through cooperation with surveying organisations sharing common values as FIG. Council members with specific relations in this regard should strengthen the links and the President should interact with such organisations to ensure that regional and cultural diversity is recognised. Appointment of regional Ambassadors is important to achieve this objective. At the moment the Council has appointed Prof. Pedro Cavero as an ambassador for Latin America. The Council is further preparing guidelines on regional conferences.

5. Responding to the Millennium Development Goals

The eight Millennium Development Goals (MDGs) form a blueprint agreed to by all of the world's states and the world's leading development institutions. The MDGs represent a powerful concept towards development, security and human rights for all. These goals are now placed at the heart of the global agenda.

Surveyors play a key role in this regard in terms of providing some of the fundamental preconditions for development. FIG will identify its role in this process and spell out areas where the global surveying profession can make a significant contribution. Issues such as tenure security, pro-poor land management, and good governance in land administration are all key issues to be advocated in the process of reaching the MDGs. Modern surveying technologies offer good opportunities for FIG's technical commissions to contribute in this process. Measures such as capacity assessment, institutional development and human resource development are all key tools in this regard as well. FIG and the world wide surveying profession have already contributed in many ways to the implementation of the MDGs. However, a more focused approach is needed if FIG is going to present a clear profile in contributing to this global agenda.

- **Developing an FIG policy on the MDGs in cooperation with the UN agencies and the World Bank**

The Council will establish a UN Liaison Committee chaired by the President to bring together expertise to analyze, explain, and present an FIG response to the MDGs. The

Committee will cooperate with UN agencies and especially the World Bank in developing an FIG policy document and a strategy for implementation of necessary actions. The policy should also help the world better understand the important contribution of the global surveying community in providing the basic conditions for social, economic, and physical development.

The Council established the UN Liaison Committee at its meeting in Hong Kong. The committee is responsible for implementing the FIG response to the MDGs. The work of the Liaison Committee is reported to the General Assembly as part of the report on co-operation with the United Nations.

- **High level FIG/WB conference in 2008 to promote the FIG global profile in this area**

The Council will develop a Memorandum of Understanding with the World Bank that will outline the common interests and future cooperation between the two parties. On this basis the Council will liaise with the World Bank to establish a high level joint conference to be held at the World Bank headquarters in Washington DC, USA, in November 2008. The conference will present FIG and World Bank policies in this area and further develop common efforts on achieving the MDGs with a special focus on capacity building in land administration and good governance.

The MoU between FIG and the World Bank was launched in Hong Kong. Based on the MoU the FIG/WB high level conference will be organised in Washington DC, USA, late 2008 or early 2009. The conference will be by invitation only.

6. Revising the Conference Structure

The FIG conference structure is a major concern in terms of possible overload and also allocating the necessary financial and human resources. The concept of having two conferences every year is too demanding in this regard. The Council will therefore implement the following structure:

- **Even years: Major conference such as the FIG Congress or a major Working Week**
The FIG congresses are held every four years on even years. Given the size of the congress there is then no capacity to have a regional conference the same year. Likewise, in even years between the congresses a major Working Week should be held e.g. in cooperation with a sister organisation or a UN agency.

This is implemented through adoption of the Work Plan.

- **Odd years: Working Week and regional conference in partnership with the UN organisations**

In odd years normal Working Weeks will be held. This will be complemented by a regional conference, normally held in a developing country, and having a more targeted approach related to the problems of that specific region.

This is implemented through adoption of the Work Plan.

- **Council initiated expert symposia on topical issues e.g. linked to national events**
The Council will ensure that the conference structure is further complemented by various expert symposia focusing on specific themes and linked to national or sub-regional events.

This will be implemented through Council decisions on demand and/or on a strategic basis. The events will be announced on the FIG web site and e-Newsletters and the outcome is reported on the FIG web site.

7. Empowering ACCO and the Commission Activities

The work of the commissions is the very heart of FIG activities. The Council will support this work by all available means. The Council will ensure that the Advisory Committee of Commission Officers (ACCO) is an empowered and innovative forum for professional development and strategic enhancement of FIG activities. This also includes issues such as the quality of the technical programme at conferences and the opportunity for having papers peer reviewed and published in an FIG Journal.

- **ACCO as a dynamic forum for strategic advice and professional development**
The Council will facilitate and support the potential of the forum of the commission chairs and ensure an innovative dialogue with the Council. ACCO will be chaired by an appointed Council member in cooperation with the ACCO representative in the Council. ACCO meetings will also include time allocated for discussions with the President.

This is implemented through adoption of the Work Plan.

- **Enhancing the profile of the technical programme at the conferences including peer reviewed papers**
The Council will encourage an enhancement of the quality of the technical programme e.g. by establishing key sessions within each commission with selected or invited high profile speakers. The Council will also encourage the establishment of a peer review system that allows for the possibility of getting papers peer reviewed based on academic standards. These measures will be balanced to ensure FIG conferences are still a forum for both academic and professional presentations.

This is implemented through discussions between the Council and ACCO. The new concept of peer reviewed papers will be tested for the technical programme in the Working Week in Stockholm, June 2008. The Council will ensure that the concept is sustainable and it will be implemented by ACCO.

- **Establishing an online FIG journal**

The Council will support efforts to establish an online FIG Journal for publishing peer reviewed papers. The format and profile of such a journal is to be further discussed with ACCO and FIG Academic Members.

This is implemented through discussions between the Council and ACCO.

- **Establishing Task Forces to deal with inter-commission activities and policy implementation**

The Council will establish Task Forces to deal with relevant inter-commission activities especially in response to external requests and demands. e.g. the Council will establish a Task Force to deal with the FIG contribution to the UN-Habitat agenda on a Global Land Tools Network. This Task Force will include contributions from a range of commissions and especially 7, 8 and 9. The aim is to develop substantial input in this area to be launched at the UN-Habitat World Urban Forum in Nanjing, November 2008.

The Council established the Task Force on the FIG Commitment to the UN-Habitat GLTN agenda in Hong Kong. The FIG Commitment aims at having a substantial FIG input to the World Urban Forum in 2008 that has been agreed. Other Task Forces will be established as necessary.

8. Sustaining the FIG Office Administration and Finances

The Council considers that the FIG Office, after the re-organisation of the office administration and the move to new premises, is functioning well. In the future services provided by the Office will be considered against resources, activities and new income generated through organising FIG events. During this term of office the Council will consider how FIG can be developed into a more self-financed organisation independent of the hosting member association. The Council will perform annual reviews of the FIG Office.

- **Administration**

The Council will allocate appropriate resources to the FIG Office to enable it to respond to the requirements set out in the work plan. The council will also ensure that the services provided by the Office reflect the resources available. The FIG Office is currently hosted by DdL in Copenhagen free of charge. As a longer term strategy, the Council will prepare for FIG to become fully economically independent. This process depends on the success of generating more revenue from FIG events.

This is implemented through Council decisions in cooperation with the office. The Council will create an Office Management System to insure an effective administration for the Federation.

- **Finance**

The Council will strive to ensure that the financial reserves become at least 1.5 times the annual expenditure of the Federation in order to guarantee the continuing operation of the

FIG Office. To achieve this aim the Council will commit to only small increases in the membership fees to secure the current service level. The increases in financial reserves should be funded by increased sponsorship and by generating other sources of revenue including increased income from FIG conferences. The strategy of supporting countries with low or low-middle income economies will be continued and enhanced by various means.

This is implemented through Council decisions in cooperation with the office. The Council may set specific targets in this regard. Implementation of this target is made through the finance reports to the General Assembly.

- **Meetings**

Council meetings will take place at regular intervals, at a minimum of three times a year including meetings during the FIG conferences. Additional meetings will be organised by email or by teleconferences.

This is decided by the Council.

- **Events**

FIG XXX General Assembly and Working Week, Hong Kong SAR, China, 13-17 May 2007

6th FIG Regional Conference, San Jose, Costa Rica, 12-15 November 2007

FIG XXXI General Assembly and Working Week, Stockholm, Sweden, 14-19 June 2008

FIG XXXII General Assembly and Working Week, Eilat, Israel, 3-8 May 2009

7th FIG Regional Conference, Hanoi, Vietnam, 19-22 October 2009

FIG XXIV Congress and XXXIII General Assembly, Sydney, Australia, 9-16 April 2010

In addition FIG will organise or co-sponsor joint conferences and seminars together with other international organisations. The ten technical commissions will also organise their annual meetings, seminars, and symposia. All these events will be announced on the FIG web site.