Making GNSS-RTK Services Pay

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GNSS Geodesy Legacy...

- Increased interest in establishment of high precision CORS networks
- Traditionally driven by Geodesy Apps...from geodynamics to reference frame maintenance
- Govt land/survey agencies are principal CORS operators...but private sector ops increasing
- Variety of DGNSS service provider models...mixing public & private networks/operators
- Trend to real-time data & services...
- But can GNSS-RTK services make money?







Trends in CORS ...

- From post-processing to Real-Time...
- Variety of RTK implementations...single-base to network-based - hence sparser networks
- RTK is synonymous with (exp.\$\$) dual-frequency Rxs
- Many networks...ad hoc, industry-specific, etc.
- Free data streams...plus commercial ops...confusing 'data marketplace'
- Increased interest in the "business aspects" of CORS operations and GNSS-RTK services...e.g. how to maintain & upgrade network?







Govt CORS services: are the Business Models sustainable?

- 24/7 operations?
- Marketing of services?
- Realistic customer charges?
- Upgrade/maintenance strategies?
- Relations with private sector?









Towards sustainable 'Business Models'

- Should government land/survey agencies be RTK-SPs? Or sell data to companies?
- What Business Model would ensure GNSS-RTK services were 'profitable'?
- How can QC be incorporated within GNSS-RTK services?
- How can monopolistic practices be avoided?
- How can different SPs differentiate themselves?
- How to incorporate free RT data streams (e.g. from IGS)?
- What GNSS-RTK services would maximise the number of users?







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GNSS-RTK Business Models

The physical CORS network infrastructure... cooperative? partnerships? management?

Customer charges...lessons from mobile telephony, service/hospitality industry?

Adding value to GNSS-RTK....new paradigms

GNSS 'broker'...broadening the offerings









CORS Model 1: Govt network adequate

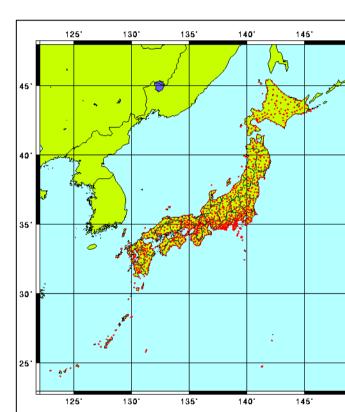
GSI's "GEONET" Rxs at 20-30km spacing

Justified on 'geodetic basis', hence ongoing maintenance & QC assured

GSI does not run a "business"

GSI licenses data streams to private sector, *not just one company...*

Competition to between different VA services &/or Business Models





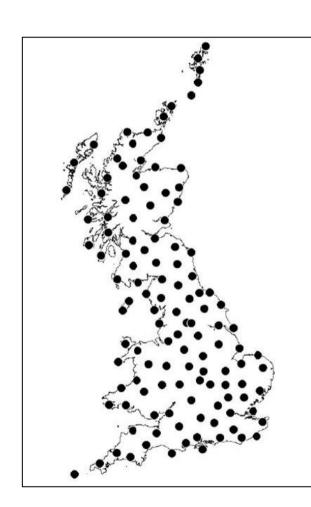






CORS Model 2: VAR augments network

- Ordnance Survey (OS) establish 90 reference station backbone "OS Net"
- OS have provided Leica Geosystems with raw data feed from OS Net
- Add RT-IGS data & more than extra 40 stns installed by Leica
- Will add value by increasing the capabilities of full GNSS network, tracking all available signals from GPS, GLONASS & Galileo
- Leica can implement other VA services &/or Business Models







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CORS Model 3: 100% private sector

- Full network, independent of traditional CORS (land survey agencies)
- Industry-based, e.g. precision agriculture, RT-surveying, monitoring, etc.
- Could use other infrastructure, e.g. utilities, telecom towers, etc.
- Initially unlikely to support cm-level GNSS-RTK services, but
- Could "in-fill" basic networks, or "hot-spot" deployment...densification
- May have questionable QC

Partner Galileo's Concessionaire?







Free Internet/'Starbucks' Model: Customer focus elsewhere...



Mobile Telephony Model: Maximise User Subscriptions







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Innovative GNSS-RTK Services: Client-Server Approach

What if, instead of broadcasting corrections or data, and placing onus of obtaining a final solution on users, advantage is taken of existing CORS infrastructure to compute coordinates, *in required reference system*?

Web-based services exist for post-processing data submitted by the user, using IGS products, e.g. Auspos, Scout, Opus.

New business model could extend this capability to real-time.

« Client-Server » approach **reverses** data flow, requiring user to transmit their data to network control centre server. *Optimal combination of stations for network computations & best possible position solution sent to user.*

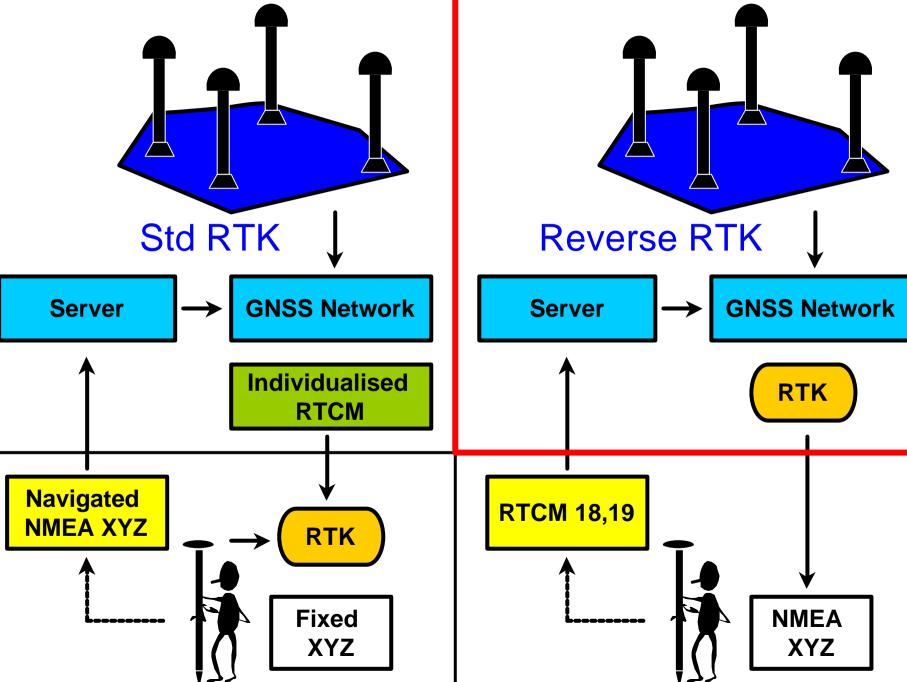
Greater commercial "value" because results are quality assured.

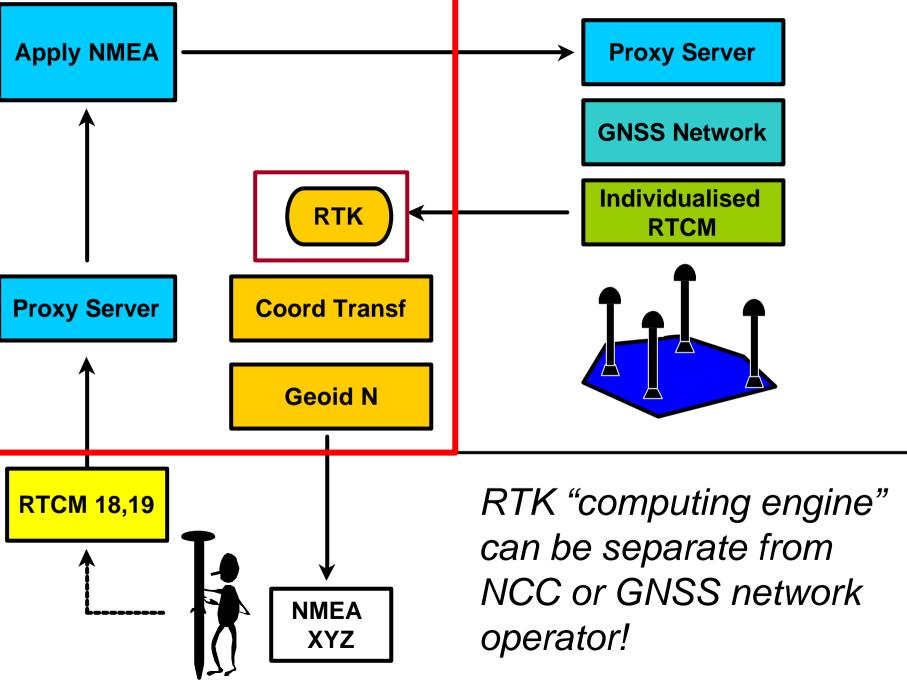
User does not need rover-installed GPS-RTK SW, hence lower Rx costs?

A-GPS type service for weak signal acquisition, e.g. under trees









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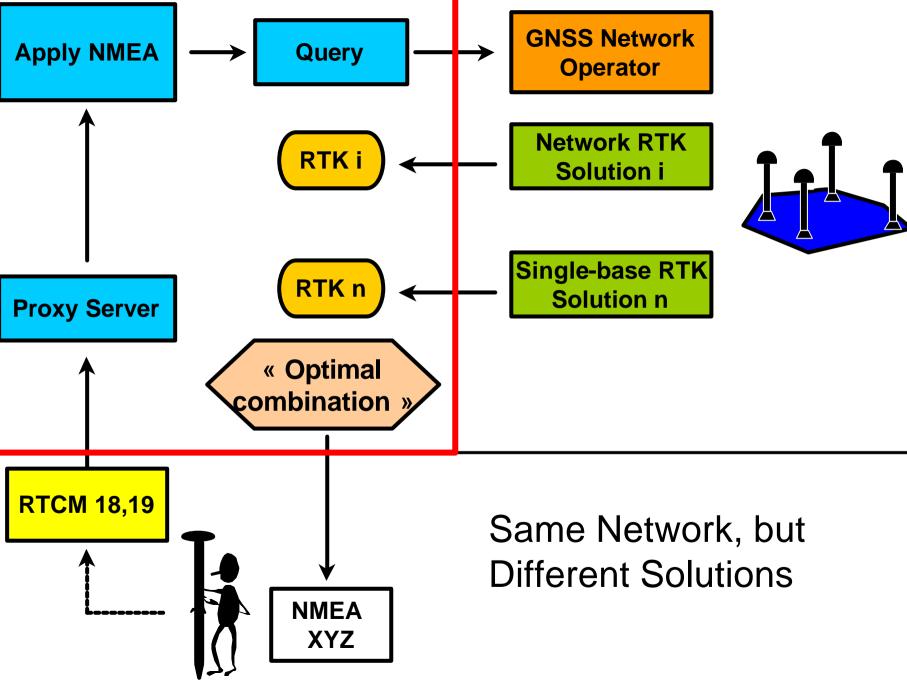
GNSS-RTK & the 'Middleman':

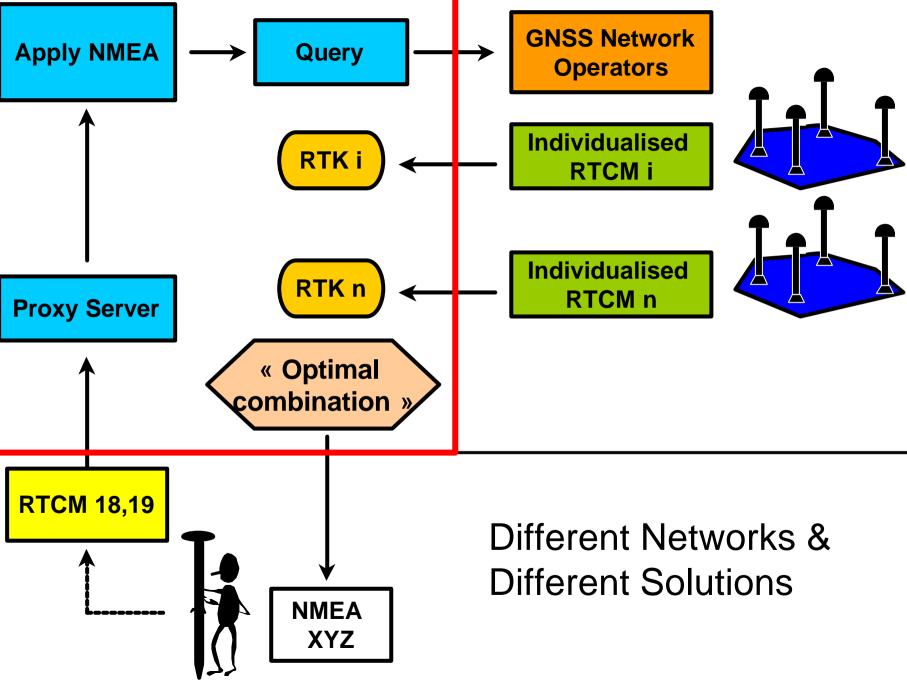
Data/Service Broker

- 'Broker' operates as interface between user and different DGNSS services (varying accuracy, geographic spread...), as well as VA services (that enhance value of coordinates).
- 'Broker' need not be a GNSS service provider.
- 'Broker' gets the best « deal » for user.
- 'Broker' facilitates « global roaming ».
- 'Broker' manages coordinate generation via new services such as « reverse-RTK » (e.g. as in typical Fleet Management tracking / telematics services).
- 'Broker' provides quality assurance (if needed).
- Broker provides valued service.











Geopositioning Scenario 1

Where is the surveying area?
What GPS networks are available here?
Use navigation mode

Let's start the job and subscribe for 5cm accuracy at 99% confidence level in the local datum



Job done ... forward all results to my office for integration into the customer's Data Base ...









Geopositioning Scenario 2



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Geopositioning Scenario 3



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Concluding Remarks (1)

- Permanent GNSS Networks are a geodetic legacy, not initially intended to support real-time positioning applications.
- With the development of GPS-RTK techniques, cm-level positioning has become a valuable surveying/mapping tool.
- Real-time services came to be offered by CORS network operators. However, it is unlikely that many of these services are run on a sustainable business basis.







Concluding Remarks (2)

- New business models are needed if network operators are to generate the revenue necessary for infrastructure maintenance and upgrade. *Partner with private sector*.
- One set of models are based on the Client-Server architecture, and reverse-RTK concept. *The client pays for a reliable service*.
- Variations of this basic model can be developed by studying service businesses. *E.g. using data/service brokers, subsidising HW, subsidising service, etc.*
- Service Broker is an innovative new model for supporting a range of VA services, not only standard GNSS-RTK.





Concluding Remarks (3)

- Triple-frequency GNSS-RTK will require less CORS infrastructure.
- New CORS SPs will enter the « RTK market », e.g. telcos, utility companies.
- More competition between CORS SPs.
- SPs may want to differentiate themselves via new VA services.
- In future **Accurate GNSS Positioning** will be handled like any other ICT service, *e.g. 'RTK roaming'*, *LBS*, *web* services.
- Increased use of brokers who 'aggregate' RTK services.





